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## HEALTH

### Strategic and hands-on management of complex health care projects

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**Hospital redevelopments are very complex projects with a high risk profile** on a number of levels, including financial risk, stakeholder management, construction management within an operational environment, and a range of external influences. At a strategic level, these projects are even more challenging in that the built project deliverables must be flexible and be integrated into a longer term, affordable health service.

#### WHAT WE DO

We are a Queensland based project management consultant with an enormous wealth of knowledge, experience, and skills across a broad range of industries. We provide a comprehensive and integrated project and development management service through our team of over 70 experienced, talented, and dedicated professionals.

**Ranbury has for many years been entrusted by government to lead the delivery of a number of key projects** from within Queensland's health capital works program.

Our experience includes project management of brownfield tertiary hospital redevelopments, community health, and support services projects.

#### SOLUTIONS

**We understand that health service plans drive investment.** Often, the planning and delivery phases for health capital and non-capital initiatives are not integrated. Ranbury adds value in providing a comprehensive set of services that span the health care planning and delivery continuum. We deliver planning outcomes that are appropriate and are tested against the inherent capital and re-current cost implications should these initiatives proceed to the delivery phase. Our approach provides for an inclusive peer review whereby our specialist multi-disciplinary team challenge and confirm the outcomes of the study to ensure that it is sufficiently flexible, deliverable, and affordable.

Once a project reaches the delivery stage, we tailor our generic project management approach and tools into a specific project plan. The project plan defines the client's requirements and project objectives, develops an effective process for delivery of those objectives, recognises the project risks and develops a tool to proactively mitigate the risks, establishes a communication protocol amongst the project stakeholders, and sets out a process for managing the project team for the maximum benefit of the project.

#### SERVICES

Ranbury provides the following core services to our clients:

- Project directorship
- Project management
- Contract administration
- Development management
- Stakeholder management
- Business cases & financial modelling
- Development feasibility
- Asset management
- Property services
- Gateway and peer review
- Programming
- Advisory services including value and risk management

## SERVICES

We have an established health network of like-minded individuals and organisations which enables us to provide a comprehensive and integrated set of services to our clients, including the additional services of:

- Health service planning
- Health facility and master planning
- Medical equipment planning and procurement services
- Cost planning

## PROJECT EXPERIENCE

A sample of Ranbury's current and recent project experience includes:

- **Mackay Base Hospital redevelopment** (\$405m). Ranbury is providing project management, programming, FF&E planning and procurement, and clinical services plan review services for this 5 year redevelopment which will increase bed numbers from 163 to 318.
- **Nambour General Hospital redevelopment** (\$160m). Ranbury is providing project management, programming, FF&E planning and procurement, and business case services for delivery of a new 96 bed ward building, car park, and refurbishment and upgrade of clinical and back of house support services.
- **Caloundra Health Service redevelopment** (\$30m). Ranbury provided project management, programming, FF&E planning and procurement, and superintendency services for delivery of new buildings to accommodate oral health and renal dialysis units, an observation ward, and a palliative care unit as well as refurbishment of a number of existing departments.
- **Sunshine Coast regional health precinct** (\$117m). The health precinct is intended to co-locate a range of Queensland health services currently disconnected and spread over the entire Sunshine Coast. Due to insufficient capital funds, Ranbury developed a non-capital delivery methodology which involved a vision of creating a health and lifestyle hub whereby the precinct would be the anchor tenant. Ranbury provided significant value through creating increased site development potential, and securing private sector interest in development of the site through management of the EOI invitation, advertising campaign and website.
- **O'Connell Terrace, Bowen Hills**. Ranbury was the commercial advisor and managed an EOI process for Queensland Health to secure private sector interest in developing a site adjoining Royal Brisbane hospital. Commercial offices, a medi-hotel, allied health facilities and Qld Health office space are potential uses for the site. Ranbury co-ordinated the EOI invitation process, advertising campaign, hosted the website registration of interest, and EOI assessment.
- **Queensland Health, oral health compliance review**. Ranbury undertook a comprehensive review of current Queensland Health facilities following the release of new sterilisation guidelines, to assist in the development of an infrastructure / facility plan to mitigate or address identified risks.
- **Queensland Health, pathology services**. Ranbury, as technical and commercial advisor, developed a number of business cases to support funding submissions for a number of pathology capital project initiatives at Townsville, Gold Coast, Thursday Island, and Nambour hospitals. A business case was also developed for the trial implementation of an automated platform approach, as well as a state-wide pathology equipment provision.

## CONTACT DETAILS

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